



Mergers & Acquisitions Monitor Winter 2023

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2022 M&A Highlights

- <u>Global M&A</u>: Deal activity in 2022 cooled from 2021's scorching pace as M&A volume declined 11.4%, and deal value fell 34.3%. Market headwinds, such as rapidly accelerating inflation, interest rate hikes, lower stock prices, and the Russia-Ukraine war, grew stronger throughout the year.
- <u>U.S. M&A</u>: Deal volume fared slightly worse as activity fell 14.3% and aggregate value dropped by 38.1%. Dealmaking and aggregate deal value steadily declined as the year progressed due to market conditions worsening each quarter.
- <u>Cross-Border</u>: Worldwide inflation and heightened geopolitical tensions drove 2022 total cross-border M&A deal value 46% lower than in 2021. Deal value from foreign acquisitions of U.S. companies accounted for 52% of the total cross-border value.
- U.S. Private Equity Acquisitions: In the face of a complex macroeconomic and geopolitical backdrop, U.S. private equity buyout volume fell 20.0%, and aggregate value fell 27.5% from the previous year. Firms are increasingly turning to "buy and build" strategies, as 78% of all buyouts were add-on acquisitions rather than platform investments.
- U.S. Private Capital & Exits: In 2022, U.S. PE firms raised \$343 billion across 405 funds, and 83% of that capital was raised for funds of greater than \$1 billion. U.S. PE exits fell off significantly in 2022 as the exit count fell 39% and exit value fell 66%. U.S. private equity dry powder contracted by 10.9% in 2022 to \$787.5 billion, the first down year since 2008, due to record deployment in late 2021.
- <u>2023 Outlook</u>: Despite major geopolitical and financial headwinds, global M&A activity for middle market deals was resilient in 2022. While macroeconomic uncertainty has forced dealmakers to temper prior expectations for 2023 and reassess their strategies, market participants still believe significant M&A opportunities exist in the current deal climate.

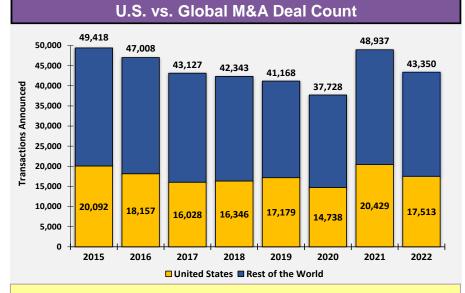


- Trusted Advisor
- \$40+ Billion Transactions Completed
- 400+ Engagements
- Senior-Level Attention at All Phases
- Private and Public Company Clients
- Focused Industry Experience

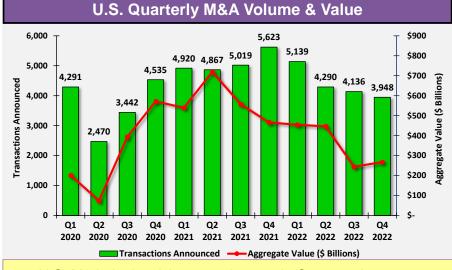
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MERGERS & ACQUISITIONS ACTIVITY

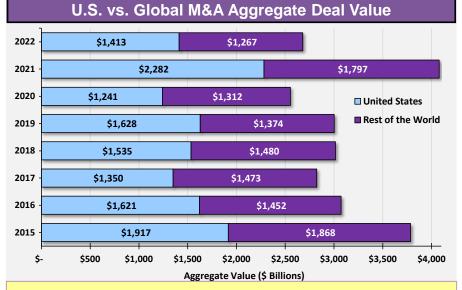


Global M&A deal activity in 2022 declined by 11.4% from 2021, while U.S. M&A deal volume was down 14.3%.

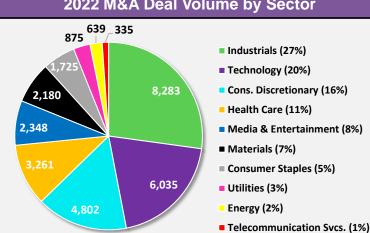


U.S. M&A deal activity started strong in Q1 2022; however, dealmaking steadily declined as the year progressed.

Source for all data: S&P Capital IQ. All M&A data: Announced or Closed deals where at least 50% of target has been acquired.



Global M&A deal value in 2022 fell 34.3% compared to 2021, while the U.S. M&A deal value dropped by 38.1%.



2022 M&A Deal Volume by Sector

Data: YTD as of December 31, 2022, global

Industrial, Technology, and Consumer Discretionary sectors were most active M&A in 2022, accounting for 63% of deals.



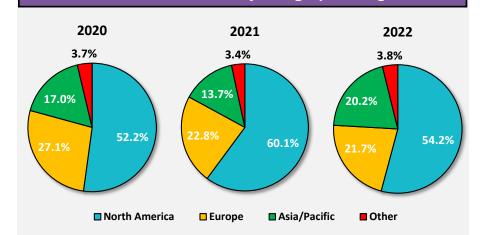
MERGERS & ACQUISITIONS ACTIVITY

U.S. M&A Volume by Deal Size

3,250 3,053 3.000 2,750 **Transactions Announced** 2,370 2,500 2,250 2,000 1.750 1,500 1.250 901 1,000 813 644 619 750 416 408 500 283 180 274 183 250 24 21 n \$10+ Billion \$1B - \$10B \$500M \$250M \$100M \$50M -\$0M -\$1B \$500M \$250M \$100M \$50M 2021 2022

Larger valued U.S. transactions (above \$500M) fell by 46.9% in 2022, contributing to a 38.1% drop in U.S. deal value for the year.

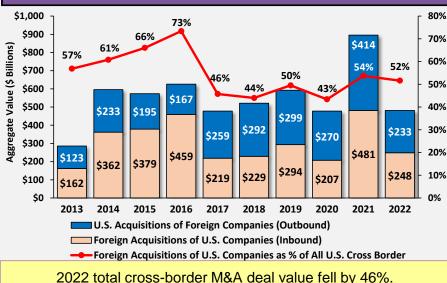
% of Total Deal Value by Geographic Region



North American M&A deal value accounted for 54.2% of the total global deal value in 2022, down from 60.1% in 2021.

Source for all data: S&P Capital IQ. All M&A data: Announced or Closed deals where at least 50% of target has been acquired.

U.S. Inbound vs. Outbound Cross-Border Activity



Inbound U.S. deal value accounted for 52%.

Median M&A Control Premiums & Minority Discounts

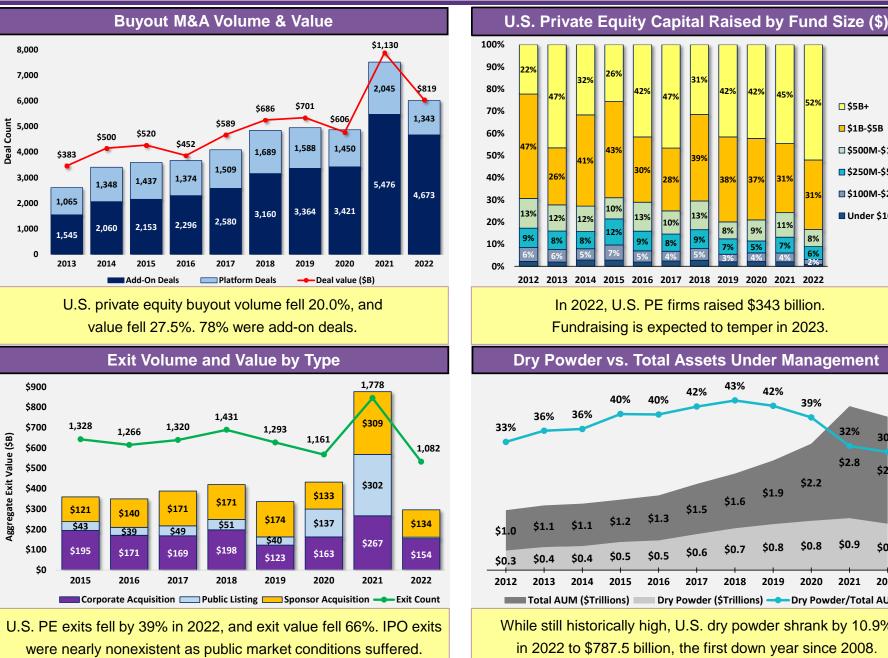
Median M&A Control Premiums							
	Years Ended December 31,						
Premiums	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
One Day	26.7%	25.5%	23.0%	22.1%	24.7%	24.3%	39.2%
One Week	30.0%	27.5%	27.1%	25.4%	28.4%	26.0%	41.4%
Four Week	29.7%	33.1%	31.3%	29.1%	31.9%	36.9%	49.0%

Median M&A Minority Discounts							
	Years Ended December 31,						
Discounts	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
One Day	-21.1%	-20.3%	-18.7%	-18.1%	-19.8%	-19.5%	-28.2%
One Week	-23.1%	-21.6%	-21.3%	-20.3%	-22.1%	-20.6%	-29.3%
Four Week	-22.9%	-24.9%	-23.8%	-22.5%	-24.2%	-27.0%	-32.9%

A declining equity market and the increased economic uncertainty Increased control premiums past the levels of prior years.



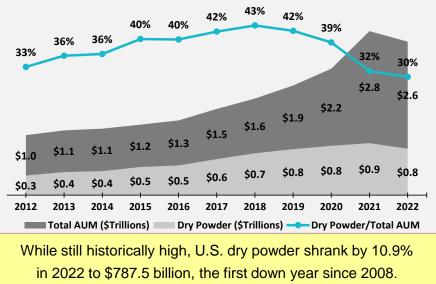
U.S. PRIVATE EQUITY ACTIVITY



26% 31% 42% 42% 42% 45% 52% \$5B+ \$1B-\$5B 43% S500M-\$1B 39% 30% S250M-\$500M 28% 38% 37% 31% S100M-\$250M 31% 10% Under \$100M 13% 13% 10% 11% 8% 9% 12% 8% 9% ٩% 7% 7% 5% 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022

> In 2022, U.S. PE firms raised \$343 billion. Fundraising is expected to temper in 2023.

Dry Powder vs. Total Assets Under Management





Source for all data: PitchBook Data, Inc.

LARGEST U.S. M&A TRANSACTIONS ANNOUNCED

Dete	Torret	A	Enterprise	la decedare
Date		Acquiror	Value	Industry
	Vmware, Inc. (NYSE:VMW)	Broadcom Inc. (NasdaqGS:AVGO)	\$69.2 B	Information Technology
	Activision Blizzard, Inc. (NasdaqGS:ATVI)	Microsoft Corporation (NasdaqGS:MSFT)	\$69.0 B	Media & Entertainment
04/14/2022		Elon Musk; Investor Group	\$44.0 B	Media & Entertainment
10/14/2022	Albertsons Companies, Inc. (NYSE:ACI)	The Kroger Co. (NYSE:KR)	\$30.6 B	Consumer Staples
09/15/2022	Figma, Inc.	Adobe Inc. (NasdaqGS:ADBE)	\$19.4 B	Information Technology
01/31/2022	Citrix Systems, Inc. (NasdaqGS:CTXS)	Vista Equity Partners; Evergreen Coast Capital	\$16.7 B	Information Technology
11/01/2022	Abiomed, Inc. (NasdaqGS:ABMD)	Johnson & Johnson (NYSE:JNJ)	\$16.6 B	Health Care
05/04/2022	Black Knight, Inc. (NYSE:BKI)	Intercontinental Exchange, Inc. (NYSE:ICE)	\$16.4 B	Information Technology
03/29/2022	Nielsen Holdings plc (NYSE:NLSN)	Brookfield Business Partners L.P. (NYSE:BBU); Evergreen Coast Capital	\$15.8 B	Communication Services
10/31/2022	Climate Technologies Business of Emerson Electric Co. (NYSE:EMR)	Blackstone Inc. (NYSE:BX); Abu Dhabi Investment Authority; GIC Private Limited	\$14.0 B	Industrials
02/28/2022	First Horizon Corporation (NYSE:FHN)	The Toronto-Dominion Bank (TSX & NYSE:TD)	\$13.6 B	Financials
08/17/2022	DCP Midstream, LP (NYSE:DCP)	Phillips 66 (NYSE:PSX)	\$13.2 B	Energy
01/10/2022	Zynga Inc. (NasdaqGS:ZNGA)	Take-Two Interactive Software, Inc. (NasdaqGS:TTWO)	\$12.7 B	Media & Entertainment
05/10/2022	Biohaven Pharmaceutical Holding Company Ltd. (NYSE:BHVN)	Pfizer Inc. (NYSE:PFE)	\$11.9 B	Pharmaceuticals
03/21/2022	Alleghany Corporation (NYSE:Y)	Berkshire Hathaway Inc. (NYSE:BRK.A)	\$11.4 B	Financials
02/18/2022	Mobility and Materials Business of DuPont de Nemours, Inc.	Celanese Corporation (NYSE:CE)	\$11.0 B	Industrials
05/11/2022	Switch, Inc. (NYSE:SWCH)	DigitalBridge Group, Inc. (NYSE:DBRG); IFM Investors	\$10.6 B	Information Technology
03/20/2022	Anaplan, Inc. (NYSE:PLAN)	Thoma Bravo, L.P.	\$10.1 B	Information Technology
06/24/2022	Zendesk, Inc. (NYSE:ZEN)	Hellman & Friedman LLC; Permira Advisers LLC, GIC Pte. Ltd.; Abu Dhabi Investment Authority	\$9.9 B	Information Technology
11/07/2022	City Practice Group of New York, LLC (dba: Summit Health-CityMD)	Village Practice Management Company, LLC (Walgreens Boots Alliance, Inc. (NasdaqGS:WBA)) (dba: VillageMD)	\$8.9 B	Health Care
02/22/2022	TEGNA Inc. (NYSE:TGNA)	Standard General L.P.	\$8.8 B	Media & Entertainment
08/08/2022	Avalara, Inc. (NYSE:AVLR)	Vista Equity Partners Management, LLC	\$8.4 B	Information Technology
04/07/2022	CDK Global, Inc.	Brookfield Business Partners L.P. (NYSE:BBU)	\$8.2 B	Information Technology
12/12/2022	Coupa Software (NasdaqGS:COUP)	Thoma Bravo, L.P.; Abu Dhabi Investment Authority	\$8.0 B	Information Technology
10/11/2022	Westinghouse Electric Company LLC	Brookfield Renewable Partners L.P. (TSX:BEP.UN); Affiliates of Brookfield Asset Management Inc.; Cameco Corporation (TSX:CCO)	\$7.9 B	Industrials

Largest M&A Deals YTD, as of December 31, 2022.

All transactions based on Announced Date and Implied Enterprise Value of transaction Source: S&P Capital IQ

Excludes REIT deals.

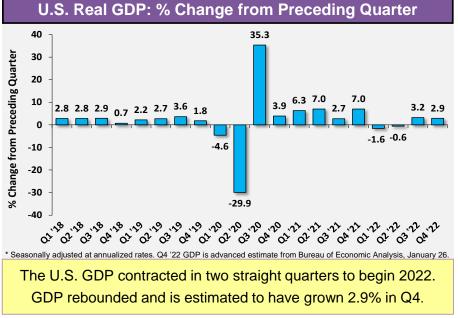
6 Red highlighted acquirors are private equity investment firms or investors.



ECONOMIC INDICATORS

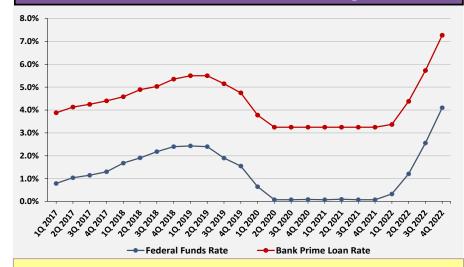
Unemployment Rate & Consumer Sentiment 16.0% 110 Sentiment Index 100 14.0% 90 12.0% 80 Unemployment Rate 70 10.0% (MSCI) Consumer 60 8.0% 50 6.0% 40 Michigan 30 4.0% 20 2.0% 10 0.0% Mar.19 with sail ben with with sail bein with with sail bent with sail bent with with Unemployment Rate Consumer Sentiment

The U.S. unemployment rate declined to 3.5% by the end of 2022. Consumer sentiment hit an all-time low of 50.0 in June.



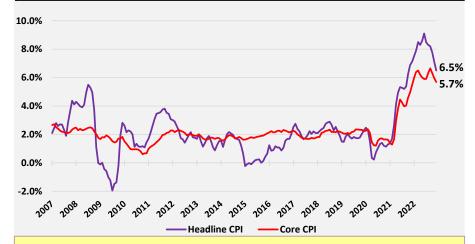
Sources: Federal Reserve Bank of St. Louis, Bureau of Labor Statistics, Bureau of Economic Analysis, Department of the Treasury, The Conference Board.

Federal Funds Rate & Prime Lending Rate



The Federal Reserve aggressively raised rates in 2022 to combat inflation, pushing borrowing costs to the highest level since 2007.

Consumer Price Index: % Change from a Year Ago



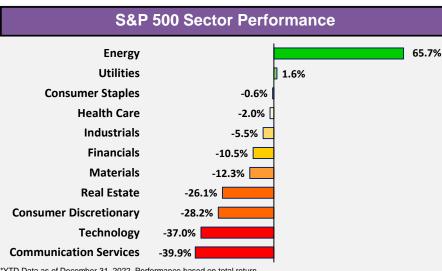
The U.S. Consumer Price Index increased 6.5% at the end of Q4 from a year earlier, easing from a 40-year high of 9.1% in June.

Headline CPI = CPI for All Urban Consumers: All Items in US City Average, Monthly, Seasonally Adjusted Core CPI = CPI for All Urban Consumers: All Items Less Food and Energy in U.S. City

Core CPI = CPI for All Urban Consumers: All Items Less Food and Energy in U.S. City Average, Monthly, Seasonally Adjusted



STOCK AND TREASURY MARKET PERFORMANCE



*YTD Data as of December 31, 2022. Performance based on total return. Source: S&P Capital IQ. Based on S&P 500 industry groups.

Driven by oil supply concerns and soaring energy prices, the Energy sector of the S&P 500 posted a 65.7% gain in 2022.



Technology and Consumer Goods/Services companies that make up most of the NASDAQ were down 18.8% in the last two years.



The stock market had its worst year since 2008, as a three major indices were down in 2022.

Historical U.S. Treasury Market Yields



Treasury yields climbed quickly in 2022, with the 2-year treasury yield now surpassing 5-year and 10-year yields.



Historical Major Stock Index Performance